

**SUPPORT TO DISTRICT DEVELOPMENT PROGRAMME (DDP) III**

**PROJECT NAME: 00043023 - 00050139 - SUPPORT TO DDP III**

**GRANT PERIOD AUDITED: FROM 1<sup>ST</sup> JANUARY 2011 TO 31<sup>ST</sup> DECEMBER 2011**

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*Team & Co.*

*"We serve beyond your expectations"*

## TABLE OF CONTENTS

1.0	INTRODUCTION	3
2.0	BACKGROUND	3
3.0	PROJECT OBJECTIVES	3
4.0	SCOPE OF AUDIT	4
5.0	AUDIT REPORT	5-6
6.0	MANAGEMENT LETTER	7-11
7.0	APPENDICES	
	<i>Statement of Management Responsibilities</i>	
	<i>Combined Delivery Report</i>	
	<i>Statement of Cash Position</i>	
	<i>Statement of Assets</i>	
	<i>Notes to the Financial Statements</i>	
	<i>Annex 8</i>	

## 1.0 INTRODUCTION

In terms of the scope of work identified in the provisions contained in project documents regarding the financing of Support to District Development Programme (DDP III) Project by the United Nations Development Programme (UNDP), we carried out an audit of the transactions pertaining to this project for the period ending 31<sup>st</sup> December 2011.

## 2.0 BACKGROUND

The project document was signed on 08<sup>th</sup> August 2008 with the following contributions:

Source of funds	Amount in USD
GOVT/LGSIP Basket	6,360,000
UNCDF	2,000,000
UNDP	1,000,000
AUSTRIA	1,000,000
<b>TOTAL</b>	<b>10,360,000</b>

The Project is implemented by the Government of Uganda (GOU) through the Ministry of Local Government (MoLG). The project is expected to end in August 2012.

## 3.0 PROJECT OBJECTIVES

### Project background

The development objective of DDPIII is to reduce poverty in Uganda and contribute to achievement of the Millennium Development Goals (MDGs). The Programme builds upon the achievements of DDPII by building upon a strengthened and activated system of local government introducing additional core capabilities for the promotion of local economic development (LED). The Programme will build systems and methodologies to enhance the role of Local Governments (LGs) in promoting local economic development and acting effectively to coordinate the actions of LED promotion actors, enhance the local business enabling environment and invest strategically and equitably in economic infrastructure in a manner that leverages the actions of the private sector and reduces its investment risk.

The Programme lies within the framework of the existing Poverty Eradication Action Plan/National Development plan, Decentralisation Policy Strategic Framework, Local Government Sector Investment Plan, United Nations Capital Development Fund (UNCDF)



mandate, the United Nations Development Programme (UNDP) Global Strategic Plan 2008 - 2011, United Nations Development Assistance Framework (UNDAF) for Uganda and UNDP Uganda country Programme Action Plan. It draws lessons from the first and second pilot District Development Programmes (DDPI 1998 - 2001 and DDPII 2002 - 2007) and other programmes implemented in Uganda.

### **Project objectives**

DDPIII seeks to address the high levels of household poverty in Uganda and is geared at strengthening local governments leading to Local Economic Development (LED). The main objectives are:

- To develop/strengthen local economic governance system through local governments playing enabling roles in economic development,
- To enhance local business environments hence developing the locality,
- To enhance enterprise development by developing business and market services to stimulate demand,
- To provide institutional framework at the national level to ground LED and avail the macro environment needed for its effective promotion,
- To avail opportunities for women and youth to engage in economic activities,
- To strengthen the scope of existing local justice system and dispute resolution mechanisms to address local economic needs.

## **4.0 SCOPE OF AUDIT**

The audit was conducted in conformity with the provisions of the project document, generally accepted common auditing standards, and the principles and procedures prescribed for the United Nations with respect to funds obtained from or through UNDP. The audit accordingly included such tests of accounting records, internal control and other procedures as were considered essential for due performance of this audit. Discussions on management and accountability were held with the executing agents and the management of the District Development Programme 3 Project.

**Scope Limitation**

The audit opinion is limited to funds received and expenditures incurred by DDP III from UNDP, and the opinion does not cover expenditures made by UNDP amounting to US\$ 30,844.10 as part of direct support services or any other expenditure incurred by the Project from other donors.



**5.0 AUDITOR'S REPORT TO:**

**THE AUDITOR GENERAL, THE NATIONAL PROJECT DIRECTOR AND THE  
RESIDENT REPRESENTATIVE**

**Report of the independent auditors to UNDP on the financial statements of  
Support to District Development Programme III Project for the year ended 31<sup>st</sup>  
December 2011**

*(I) Certification of Statement of Expenditure*

We have audited the accompanying Statements of Expenditure ("the statement") of the Project No. 00043023 – 00050139 Support to District Development Programme III (DDP III) for the period 1<sup>st</sup> January 2011 to 31<sup>st</sup> December 2011.

Management is responsible for the preparation of the statement for Support to District Development Programme III (DDP III) and for such internal controls as management determines is necessary to enable the preparation of a statement that is free from material misstatement, whether due to fraud or error.

Our responsibility is to express an opinion on the statement based on our audit. We conducted our audit in accordance with International Standards of Auditing (ISA). Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about amounts and disclosures in the statement. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the statement, whether due to fraud or error. In making those risk assessments, the auditor considers internal controls relevant to the project's preparation of the statements in order to design audit procedures that are appropriate in circumstances, but not for the purpose of expressing an opinion on the effectiveness of the project's internal controls. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the presentation of the statement.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### **Basis for Qualified Opinion**

The expenditure incurred by Project in the first quarter of the year under audit was not posted in the CDR. This caused a discrepancy between actual expenditure incurred by the project and expenditure recorded in the CDR of US\$ 24,183.

### **Qualified Opinion**

In our opinion, the attached statement of expenditure, except for the reasons indicated in the above paragraphs presents fairly in all material respects the expenditure of **US\$ 123,905** incurred by the Support to District Development Programme III (DDP III) project for the period 1<sup>st</sup> January 2011 to 31<sup>st</sup> December 2011 in accordance with UNDP accounting policies .

### ***(II) Certification of Statement of Assets***

We have audited the accompanying Statement of Assets ("**the statement**") of the Project No. 00043023 - 00050139 Support to District Development Programme III (DDP III) as at 31<sup>st</sup> December 2011.

Management is responsible for the preparation of the statement for Support to District Development Programme III (DDP III) and for such internal controls as management determines is necessary to enable the preparation of a statement that is free from material misstatement, whether due to fraud or error.

Our responsibility is to express an opinion on the statement based on our audit. We conducted our audit in accordance with International Standards of Auditing (ISA). Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about amounts and disclosures in the statement. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the statement, whether due to fraud or error. In making those risk assessments, the auditor considers internal controls relevant to the project's preparation of the statements in order to design audit procedures that are appropriate in circumstances,



but not for the purpose of expressing an opinion on the effectiveness of the project's internal controls. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the presentation of the statement.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

In our opinion, the attached statement of assets presents fairly, in all material respects the balance of inventory of the Support to District Development Programme III (DDP III) amounting to US\$ NIL as at 31<sup>st</sup> December 2011 in accordance with UNDP requirements.

### *(II) Certification of Statement of Cash Position*

We have audited the accompanying Statement of Cash ("the statement") of the Project No. 00043023 - 00050139 Support to District Development Programme III (DDP III) as at 31<sup>st</sup> December 2011.

Management is responsible for the preparation of the statement for Support to District Development Programme III (DDP III) and for such internal controls as management determines is necessary to enable the preparation of a statement that is free from material misstatement, whether due to fraud or error.

Our responsibility is to express an opinion on the statement based on our audit. We conducted our audit in accordance with International Standards of Auditing (ISA). Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about amounts and disclosures in the statement. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the statement, whether due to fraud or error. In making those risk assessments, the auditor considers internal controls relevant to the project's preparation of the statements in order to design audit procedures that are appropriate in circumstances, but not for the purpose of expressing an opinion on the effectiveness of the project's internal controls. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the presentation of the statement.



We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

In our opinion, the attached statement of cash position presents fairly, in all material respects the balance of cash of Support to District Development Programme III (DDP III) project amounting to US\$ 115,642 as at 31<sup>st</sup> December 2011 in accordance with UNDP requirements.

This report is intended solely for the information and use of UNDP, the Government of Uganda and the Ministry of Local Government.

Date of issuance: 20 - APRIL - 2012

AUDITOR'S NAME: TEAM & CO CERTIFIED PUBLIC ACCOUNTANTS

AUDITOR'S SIGNATURE: Team & Co

AUDITOR'S/FIRM ADDRESS: P.O.BOX 8128 KAMPALA

AUDIT FIRM TEL No: 0414-258408



6.0 MANAGEMENT LETTER

	Audit finding	Impact on Audit Opinion	Possible cause	Risk severity	Recommendation	Management and UNDP comments
1.	<p><u>Internal Control System</u></p> <p>We performed tests to assess the adequacy of internal controls in protecting the assets of the project from loss and misuse.</p> <p>We found out the following weaknesses in the project's control system:</p> <p><u>Reviews</u> We observed that accountabilities submitted to the project accountant but some are not reviewed by the Programme Finance Manager.</p> <p><u>Reconciliations</u> Also bank reconciliations are not reviewed by another third party.</p>	None	Inadequate management structure	Medium	Management should put in place adequate review procedures of financial transactions by the Program Finance Manager or any other independent person.	<p><i>Management Comments</i> Management has noted the observations on reviews and reconciliations and will ensure auditor's recommendations are followed.</p> <p><b>UNDP Comments</b> The observation on segregation and reviews is noted.</p>
		None	Inadequate supervision at the project level	Medium		



<p>2.</p> <p><u>Advances accountable</u></p> <p>i. We observed that the project advances funds to various staff members to carry out project activities. However, the project does not maintain an advance register to track advances given and accountabilities made.</p>	<p>None</p>	<p>Lack of adequate procedures at the project</p>	<p>Low</p>	<p>Management should put in place an advance register to track advances given out and accountabilities submitted.</p>	<p><i>Management Comments</i></p> <p>Management has noted the auditor's observation and will put an advance register in place.</p>
<p>i. We also noted a delay in submitting accountabilities by the staff. In some instances, accountabilities were submitted after six months from the date advancing the funds.</p>	<p>None</p>	<p>Lack of adequate controls and the project level</p>	<p>Low</p>	<p>Management should put in place adequate policies over accountability of funds advanced so that accountabilities are submitted in time.</p>	<p><i>UNDP Comments</i></p> <p>IP to be followed up to put in place an advance register</p>
<p>i. We also observed that accountabilities were not reviewed by the Programme Finance Manager.</p>	<p>None</p>	<p>Lack of adequate supervision at the project level</p>	<p>High</p>	<p>Management should ensure that accountabilities submitted to the accountant are reviewed by the Ministry Internal Auditor.</p>	<p><i>Management Comments</i></p>
<p>3.</p> <p><u>Financial Reports and CDR</u></p> <p>i. We noted a discrepancy between</p>	<p>Qualificat</p>	<p>Inadequate</p>	<p>High</p>	<p>Management and UNDP</p>	<p><i>Management Comments</i></p>

<p>expenses included in quarterly financial reports and the CDR of US\$ 24,183 as shown in the table below:</p> <table border="1" data-bbox="758 309 1066 810"> <tr> <td>Total expenses in quarterly reports</td> <td>Amount in US\$</td> <td>148,088</td> </tr> <tr> <td>Total expenses in the CDR</td> <td></td> <td>123,905</td> </tr> <tr> <td>Difference</td> <td></td> <td>24,183</td> </tr> </table>	Total expenses in quarterly reports	Amount in US\$	148,088	Total expenses in the CDR		123,905	Difference		24,183	ion	monitoring at UNDP country office level.		should reconcile the CDR and quarterly financial reports.	<p>No comment</p> <p><b>UNDP Comments</b></p> <p><i>Difference is due to a financial report that was not recorded by UNDP in 2011. This accountability was recorded in later and will appear on 2012 CDR.</i></p>
Total expenses in quarterly reports	Amount in US\$	148,088												
Total expenses in the CDR		123,905												
Difference		24,183												
<p><b>4. Rate of Project delivery</b></p> <p>We noted a delay in implementation of project activities. Some activities like the refining and completing LEBA reports scheduled for the first quarter in 5 districts was implemented in one district.</p> <p>The procurement of the consultant to undertake the development of market information was delayed also delayed.</p>	None	Inadequate monitoring at UNDP country level	Medium	<p>Project management and UNDP should ensure that project activities are carried out in time as stipulated in project work plan so that the project can achieve the intended objectives.</p> <p>Management should always provide all information required in the progress</p>	<p><b>Management Comments</b></p> <p><b>UNDP Comments</b></p> <p><i>UNDP was aware of the change of schedule on implementation of activities in the 4 districts. IP to provide the report.</i></p>									



<p>Other planned activities, like 2.1.1.2 design, develop and disseminate LEBA information system to computerise data collection, analysis and reporting was not done.</p> <p>The project received shs 680,855,000 and used only 379,425,883 and returned the balance to UNDP, implying that the project implemented only 56% of the activities and 44% was not done (expenditure expressed as a percentage of funds received during the year).</p> <p>We also observed that the progress report did not indicate the actual cost of most of the activities carried out despite a provision of the column for such information. This makes it difficult to compare the budgeted activity cost and actual cost incurred.</p>				<p>reports including the actual cost of the activity.</p>	
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## APPENDICES

*Statement of Management's Responsibilities*

*Combined Delivery Report*

*Statement of Cash Position*

*Statement of Assets*

*Notes to the Financial Statements*

*Annex 8: Follow up Action plan*

*Annex 9*



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DIRECTOR LOCAL GOVT INSP.....0414258796  
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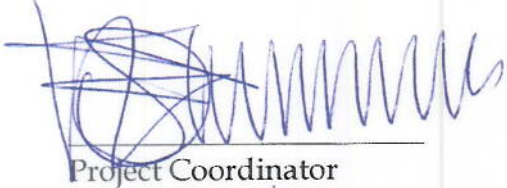
MINISTRY OF LOCAL GOVERNMENT  
P. O. BOX 7037  
KAMPALA  
UGANDA

00043023-00050139 SUPPORT TO DISTRICT DEVELOPMENT PROGRAMME (DDP III)

## STATEMENT OF MANAGEMENT'S RESPONSIBILITIES FOR THE YEAR ENDED 31ST DECEMBER 2011

The project agreement/document requires the management to prepare financial statements for each financial year that give a true and fair view of the state of affairs of the project as at the end of the financial year and of its operating results. It also requires management to ensure that the project keeps proper accounting records that disclose, with reasonable accuracy, the financial position of the project. The management is also responsible for safeguarding the assets of the project.

Management accepts responsibility for the accompanying annual financial statements which have been prepared using appropriate accounting policies supported by reasonable and prudent judgment and estimates, in conformity with International Financial Reporting Standards and the requirements of UNDP. Management is of opinion that the financial statements give a true and fair view of the state of the financial affairs of the project for the year. Management further accepts responsibility for the maintenance of accounting records that may be relied upon in the preparation of financial statements, as well as adequate systems of internal financial control.



Project Coordinator

11/04/2012

Date



Project Accountant

11/04/2012

Date





Combined Delivery Report

UN Development Programme  
Report ID: UNGL143

Page 1 of 1  
Run Time: 22-03-2012 10:03:24

Selection Criteria :

Business Unit : UGA10  
Period : Jan-Dec (2011)  
Selected Award Id : 00043126  
Selected Fund Code : ALL

Award Id : 00043126 DECENTRALISATION,LOCAL GOVERNA	Period : Jan-Dec (2011)
Project # : 00050139 SUPPORT TO DDP3	Impl. Partner : 99999 UNDP Location : Uganda

	Govt Disb	UNDP Disb	UN Agencies	Total Disb
<b>Fund : 04000 (TRAC (Lines 1.1.1 and 1.1.2))</b>				
71305 - Local Consult.-Sht Term-Tech	48,867.44	0.00	0.00	48,867.44
71405 - Service Contracts-Individuals	0.00	259.37	0.00	259.37
71620 - Daily Subsistence Allow-Local	65,493.01	0.00	0.00	65,493.01
73105 - Rent	8,158.00	0.00	0.00	8,158.00
73125 - Common Services-Premises	563.69	0.00	0.00	563.69
74205 - Audio Visual Productions	242.66	0.00	0.00	242.66
74210 - Printing and Publications	580.04	0.00	0.00	580.04
74599 - UNDP cost recovery chrgs-Bills	0.00	9,236.35	0.00	9,236.35
76120 - Unrealized Loss	0.00	38,222.51	0.00	38,222.51
76130 - Unrealized Gain	0.00	-16,869.81	0.00	-16,869.81
76135 - Realized Gain	0.00	-4.32	0.00	-4.32
<b>Total for Fund 04000</b>	<b>123,904.84</b>	<b>30,844.10</b>	<b>0.00</b>	<b>154,748.94</b>
<b>Total for Project : 00050139</b>	<b>123,904.84</b>	<b>30,844.10</b>	<b>0.00</b>	<b>154,748.94</b>

Project # : 00050142 UGA06141SUPPORT PDM	Impl. Partner : 99999 UNDP Location : Uganda
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<b>Fund : 30000 (Programme Cost Sharing)</b>				
71305 - Local Consult.-Sht Term-Tech	0.00	26,500.00	0.00	26,500.00
75105 - Facilities & Admin - Implement	0.00	1,855.00	0.00	1,855.00
<b>Total for Fund 30000</b>	<b>0.00</b>	<b>28,355.00</b>	<b>0.00</b>	<b>28,355.00</b>
<b>Total for Project : 00050142</b>	<b>0.00</b>	<b>28,355.00</b>	<b>0.00</b>	<b>28,355.00</b>

<b>Award Total :</b>	<b>123,904.84</b>	<b>59,199.10</b>	<b>0.00</b>	<b>183,103.94</b>
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Signed by: *Wottaw*  
LEBOGANG MDTLANA - COUNTRY DIRECTOR

DATE: 05/04/2012  
UN  
DIP  
Uganda



Signed By: *[Signature]*

Date: 02/04/2012

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IN CASE OF ANY CORRESPONDENCE ON  
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**00043023-00050139 SUPPORT TO DISTRICT DEVELOPMENT PROGRAMME III  
 (DDP III)**

**STATEMENT OF CASH POSITION AS AT 31 DECEMBER 2011  
 (UNDP COMPONENT)**

BANK	A/C No.	CURRENCY	AMOUNT
Bank of Uganda	000110088000029	UGX	289,105,117

Signed by:   
 Project Coordinator

Signed by:   
 Project Accountant



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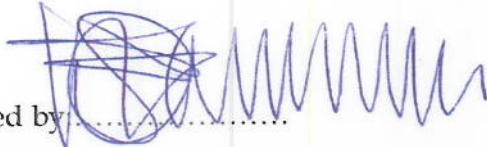
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IN CASE OF ANY CORRESPONDENCE ON  
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**00043023-00050139 SUPPORT TO DISTRICT DEVELOPMENT PROGRAMME III  
 (DDP III)**

**STATEMENT OF ASSETS AS AT 31 DECEMBER 2011  
 (UNDP COMPONENT)**

The Project did not have any assets relating to the implementation of UNDP funded activities under DDP III as at 31<sup>st</sup> December 2011.

Signed by   
 Project Coordinator

Signed by:   
 Project Accountant





## NOTES TO THE FINANCIAL STATEMENTS

### Significant accounting policies

#### (a) Basis of preparation

The financial statements are prepared under the cash basis of accounting. Under the cash basis of accounting, expenses are recognized when paid and revenue is recognized when received.

#### (b) Translation of foreign currencies

The financial statements are presented in United States Dollars. Expenses incurred in the local currency are converted into United States Dollars by use of average monthly conversion rates determined by UNDP. Local currency balances are translated into United States Dollars at the UNDP rates of exchange ruling at the year end.

**ANNEX 9: AUDIT DATA AND OBSERVATIONS**

**Table 1 - Auditors report on the audit of the UNDP CDR**

UNDP Combined Delivery Report (CDR) as at 31 December 2011							
	Award No.	Project No.	Amount audited and certified (US\$)	Audit opinion (unqualified, qualified, adverse, disclaimer)	Total amount of qualification of audit opinion (if qualified, adverse or disclaimer opinion)	Reason(s) for qualification of audit opinion and breakdown of NFI amount (US\$)	Observation(s) that had impact on audit opinion (list observation number(s) and page of audit report/management letter)
1	00043023	00050139	123,905	Qualified	24,183	There was a discrepancy between the CDR and actual expenditure as per project records	Observation No. Audit report page 7



**Table 2 - Auditors report on the audit of the statement of cash position**

Statement of Cash Position					
Award No.	Project No.	Value of Cash Position Statement as at 31 December 2011 (US\$)	Audit Opinion - Statement of Cash Position	Total amount of qualification - Statement of Cash Position (US\$)	Total amount of Net financial impact (NFI) of qualification of audit opinion - Statement of Cash Position (US\$)
00043023	00050139	115,642	Unqualified	-	-

Table 3 – Auditors report on the audit of the statement of assets and equipment

Statement of assets and equipment					
Award No.	Project No.	Value of Assets and equipment as at 31 December 2011 (cumulative from project start date) (US\$)	Audit Opinion - Statement of Assets and Equipment	Total amount of qualification on the Statement of assets and equipment (US\$)	Total amount of Net financial impact (NFI) of qualification of audit opinion on Statement of assets and equipment (US\$)
00043023	00050139	-	Unqualified	-	-

Name and position of Auditor: BANKING AND FINANCE REPORT

Signature of Auditor: [Signature]

Date: 20 - APRIL - 2012

Name and stamp of Audit Firm: TEAM & CO





Annex 8: STATUS OF ACTION PLANS FOR PRIOR YEAR AUDIT OBSERVATIONS AND RECOMMENDATIONS (2010)

Serial No.	Award No.	Project	Award/project title: SUPPORT TO DISTRICT DEVELOPMENT PROGRAMME (DDP) III					Action Status
Observation No.	Audit Observation (summary)	Audit Recommendation	Audit Cause	Risk Severity	Management comments from Project and/or CO Management (summary)/Actions planned	Target Impl. Date	Action Status	
1	<u>Discrepancy between Expenses in CDR and Quarterly report:</u> We noted that there is a discrepancy between the expenses in CDR and the cumulative quarterly reports amounting to 12,040. This represents the exact expenses for the 4 <sup>th</sup> quarter submitted by the Project to UNDP on 14 <sup>th</sup> January 2011 and converted at the UNDP December 2010 exchange rate of Shs.2,290 to the US\$.	UNDP/Management needs to ensure that reconciliations are done before closing of the respective periods and all data is captured. Reconciliation should be done at every stage of submission of reports to avoid end of year discrepancies	Lack of skills or absence of written procedures to guide staff in performance of their functions.	Medium	The discrepancy between the expenditures in the CDR and the cumulative quarterly reports amounting to USD 13,542.64 comes as a result of expenditures for the period October 2010 to December 2010 that were incurred by the project but not included in the CDR by UNDP.		Not implemented	
2	<u>Late disbursement of funds:</u> We noted that release of funds by UNDP to the implementing partner is delayed and	UNDP should ensure that funds are disbursed in time and	Inadequate planning	Medium	We agree that the late release of funds to the implementing partner causes delays in the implementation of		Not Implemented	

<p>partial leading to many planned activities not covered.</p>	<p>IP should submit accountabilities and fund requisitions in time.</p>		<p>planned activities.</p>	
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<p>3</p>	<p><u>Accounting System:</u> We noted that there is no accounting package to record the transactions of the project. Only a cash book in excel format is maintained and as such there are no ledger for the various expense heads. It is difficult to track transactions to their respective ledgers.</p>	<p>Management should either buy an accounting package in order to record the expense transactions of the project, or maintain ledger either in excel spreadsheets.</p>	<p>Inadequate procedures</p>	<p>Medium</p>	<p>This is noted and management will request the donors to authorise the purchase of the accounting package to assist in preparation of accounts.</p>	<p>Not Implemented</p>
<p>4</p>	<p><u>Cash and bank transactions</u> We observed that the Project is multi - donor funded project. Management does not maintain separate cash books or cash analysis book to track funds of cash balances and transactions relating to various donors. It is therefore difficult to ascertain actual cash balance relating UNDP.</p>	<p>Management should devise means of cash tracking transactions and balances relating to UNDP.</p>	<p>Inadequate supervision at the project</p>	<p>High</p>	<p>Management should devise means of cash tracking transactions and balances relating to UNDP.</p>	<p>Implemented</p>

difficult to ascertain actual cash balance relating UNDP.				month to show the actual balance per donor per month.
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**Approval of Current year audit follow-up action Plan: fiscal year 2010**

(i) Certification by Project Management

*[Handwritten signature]*  
 Signature, stamp and date

(ii) Certification by UNDP Country Office

Signature, stamp and date

(ii) Certification by Audit Firm

Signature, stamp and date

*Team & Co*

